Front End Loading Definitions

**Front End Loading (FEL)** – The Department of Defense project management terminology, which is where all current project management began their evolution, uses this term to insure organized and progressively detailed project definition and execution development.

**Typical Activities**
- Idea Generation Chalk Talks
- Option Analysis and Debates
- War Room Brainstorming
- Vendor Investigation, Explorations and Qualification
- Laboratory Analysis, Material Characterization and Test Method Development
- Proof of Principle Mock Ups, Model Building and Simulations
- Data Mining, Compilation and Information Casting

**Work Products**

**FEL1 – Opportunity Development**: Define the opportunity, resources and performance requirements.

**Deliverables**:  
1. Performance Objectives  
2. Technology Application and Strategy Assessment  
3. Comparative Summary Benchmarks and Best Practices  
4. Approval Milestone Schedule  
5. Estimated capital expense (+/-50%), operating expense (+/-100%)

**In the form of**: The Project Pitch Deck

**FEL2 – Scope Development**: Develop multiple alternatives that meet the business opportunities and objectives.

**Deliverables**:  
1. Basic Conceptual Engineering  
2. Technical Studies  
3. Resource Planning Framework  
4. Flowsheets  
5. Project Conceptual Schedule  
6. Budget Estimates (+/-30 %)

**In the form of**: The Development Report

**FEL3 – Execution Development**: Develop documents incorporating site-specific conditions and a plan for execution.

**Deliverables**:  
1. Piping & Instrumentation Diagrams  
2. Equipment Specifications  
3. Procurement Plan  
4. Scope of Work  
5. Operationalization Plan  
6. Resource-Loaded Schedule  
7. Authorization-Grade Estimate (+/-10%)

**In the form of**: A Basis of Design

**Basis of Design (BOD)** – An approved BOD and the accompanying approved Authorization For Expenditure (AFE) moves the project into the execution phase. The detailed engineering effort against is now driven as per the Basis of Design.